# CO CSBG/Community Action Community Needs Assessment Webinar Training

February 2, 2023
Presented by CCAA & DOLA

RESOURCE: CO CSBG CNA TEMPLATE

RESOURCE: DOLA Webpage

RESOURCE: CCAA CNA/CAP Tools Webpage







# **Community Needs Assessment Training Agenda**

- Introductions
- CSBG Act Guidance, Key Steps in Needs Assessment, and Role of the Tripartite Board/Advisory Committee
- Evaluation of Past Performance and Environmental Scan
- Data: Qualitative and Quantitative
- Data: Other Key Sectors
- Community Resource Mapping and Analysis
- Analyzation of the Diversity, Equity, Inclusiveness, and Belonging
- Analyzation of the Assessment
- Communicating the Results of the Assessment



# **Community Needs Assessment and Community Action Plan**

CSBG ACT 1998 - Sec.676(b)(11) – The State will secure from each eligible entity in the State, as a condition to receipt of funding by the entity through a community services block grant made under this subtitle for a program, a community action plan that includes an assessment for the community served.

### We have been charged with:

- identifying community needs (as they relate to the elimination of poverty)
- identifying community resources
- developing a Community Action Plan that indicates what we will do and what we will accomplish.



# **Key Steps in the Community Needs Assessment**

- Define the parameters of the assessment: Define Community, Needs, and Assets.
- Create an Assessment Plan: Create an Assessment "Team" and Further Parameters.
- Create a Data Collection Plan: What Data is Needed, How to Collect, and How to Organize.
- Implement the Needs Assessment Survey: Collect the Data.
- Report and Take Action: Create the Community Profile, Analyze and Compare, and Report Out.

Factual and opinion-based input leaders will need to complete the next strategic planning process.

The community assessment includes key findings on the causes and conditions of poverty and the needs of the communities assessed. (Org Standard 3.4)

NASCSP – Comprehensive Guide to CNA Process:

https://nascsp.org/wp-content/uploads/2018/02/needs-assessment-final-8.22-print-to-pdf.pdf



# Role of the Tripartite Board/Advisory Committee

Legislative Guidance from the Community Services Block Grant (CSBG) Act for Eligible Entities:

- Federal CSBG Act (42 U.S.C. § 9910)
- Tripartite Board/Advisory Committee fully participates in CSBG program
- OCS IM 82 (guidance only, not binding)

Fully participate in **development**, planning, implementation, **evaluation** of the CSBG program through Results Oriented Management & Accountability (ROMA)



# Role of the Tripartite Board/Advisory Committee in the CNA/CAP Process

- Use existing data (qualitative and quantitative) whenever possible.
- Generally, it is best to summarize the data/information compiled in stages and provide the board/committee with time to review & digest the material (and formally accept the Assessment).
- Key Informant Survey The Board, because of the work they do in the community, are experts or "key informants"...their opinion carries weight.
- Balance the Needs/Resources Identified with the amount of CSBG Funding and other leveraged/mobilized funds.
- Needs Assessment must be formally accepted by the Tripartite Board (Org Standard 3.5)
- Board is annually updated on success of strategies contained in CAP (Org Standard 4.4)



# The Results Oriented Management and Accountability Cycle

Documentation of systematic internal review of data as well as external reporting.

changes at family,

community levels. Were needs met?

Reports

document

agency and



#### Assessment

Community needs and resources, agency data



Focus on assessing needs and resources of customers; demographic profiles considered in contextualizing the needs

#### **Evaluation**

Analyze data, compare with benchmarks



Use agency mission statement and assessment data to identify results and strategies

**Planning** 



Documentation of use of plan to assess success (improved targeting)

# Achievement of Results

Tracking of progress Observe and report progress and success and how these relate to the services provided



# Implementation

Services and strategies produce results

Staff using ROMA principles in direct service to help seekers

(Adapted with permission from materials created by Dr. Barbara Mooney)

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### **Evaluation of Past Performance and Environmental Scan**

- What were the major findings of the previous three-year Community Needs Assessment?
- Who received services or benefited from the community strategies implemented?
- Where any changes made to the strategies/services during the current three-year period?
- What progress has been made towards the previous three-year Community Action Plan Goals?
- Is there a Theory of Change model in place for those with low-incomes and/or low-income neighborhoods?
- Are there any environmental scan items that need to be considered during the upcoming Community Needs Assessment?

How are those with Low-Income and/or Low-Income Neighborhoods benefitting from CSBG support?



### **Evaluation of Past Performance and Environmental Scan**

- Identifying Strategies/Services achieving optimum results for low-income individuals/families and/or low-income neighborhoods
- Strengthening versus Abandoning Discussion
- What were the Measurement Tools used to capture evidence of success through measurement of our Outcome Indicators? Were they sufficient?
- Dr. Reginald Carter's Seven Key Questions Answered (and two additional questions to consider):
  - 1. How many clients did we serve?
  - 2. Who were they?
  - 3. What services did we give them?
  - 4. What did it cost?
  - 5. What did it cost per service delivered?
  - 6. What happened to the clients as a result of the services (outcome/s)?
  - 7. What did it cost per outcome?
  - Bonus Questions (Carter-Richmond Methodology)
    - 8. What was the value of the Outcome?
    - 9. What was the Social Return on Investment?

      (Adapted from Introduction to Results Oriented Management and Accountability)



# **Data: Qualitative and Quantitative**

It is important to collect and analyze both (Org Standard 3.3)

- Qualitative data is usually collected from interviews, surveys, observations, and opinions. Quality has an "L" and can be thought of as data with "letters." This is data that is (usually) collected directly from the "subjects." It is often considered as "primary" data.
  - Who do you ask? Qualitative data can come from customer satisfaction surveys or surveys of employees or even survey of partners these may indicate an agency level need.
  - What kind of "in depth" responses do they give you that helps you assess the situation (the needs, the resources and later the outcomes) with greater understanding?
- Quantitative data is usually aggregated from other sources, so it is often considered "secondary". Quantity has an "N" and can be thought of a data with "numbers."
  - How much or how many? What is the scope?
  - Qualitative information collected directly from subjects is gathered together and a total of the responses is used to produce quantitative data.



### **Data: Qualitative**

It is important to survey primary customers (those that receive the services) and secondary customers (community, partner agencies, funders) to provide local perspective and context to the needs of the community.

# Qualitative Data Examples:

- Customer Satisfaction Survey(s) Org Standard 1.3 and 6.4 Gauge the overall satisfaction of the customer with their interaction with the program/agency.
  - Customer Satisfaction Survey Template
- Agency/Community Surveys Org Standard 1.2 Information collected directly from low-income individuals and/or community members.
  - SAMPLE Community Needs Assessment Survey
- Key Informant Surveys Group Prioritization Exercise for customers/board
- Focus Groups, Forums and/or Interviews Individual/Group; Varied Formats



# **Data: Quantitative**

As part of the community assessment, the organization collects and includes current data specific to poverty and its prevalence related to gender, age, and race/ethnicity for their service area (Org Standard 3.2)

Quantitative Data - Demographic/Social/Economic to Contextualize the Needs

- Community Action Partnership's National Data Hub: <u>https://cap.engagementnetwork.org/</u>
- Colorado Demography Office: <a href="https://demography.dola.colorado.gov/">https://demography.dola.colorado.gov/</a>
  - DOLA/Demography <u>CSBG Data Hub</u>
- Census, American Community Survey

# Internal database(s), partner databases, shared community database(s)



# **Data: Other Key Sectors**

The organization utilizes information gathered from key sectors of the community in assessing needs and resources, during the community assessment process or other times. These sectors would include at minimum: community-based organizations, faith-based organizations, private sector, public sector, and educational institutions. (Org Standard 2.2)

#### Examples:

- Community-Based Organizations: Partner Customer Data; Case Manager Interview(s)
- Faith-Based Organizations: Customer Needs Survey; Resource Mapping Exercise
- Private Sector: Major Industry Worker Retention Analysis; Economic Development Focus Group
- Education Institutions: Free and Reduced Lunch Data; Student Resource Officer Survey
- Public and Other Sources:
- Housing Studies/Plans/Assessments (E.g. <u>Denver Housing Stability 2021 Action Plan</u>)
- Transportation Studies/Plans/Assessments (E.g. <u>NWCCOG's Transportation Gap Analysis</u> Assessment 2021)
- Public Health Studies/Plans/Assessments (E.g. <u>Southwest Health System's Community Health</u> Needs Assessment and Implementation Plan October 2022)
- Broadband Studies/Plans (E.g. <u>NWCCOG's Regional Broadband Ten Year Report 2022</u>)
- Area Agency on Aging Studies/Plans (E.g. <u>Boulder County's Age Well Boulder County Action Plan</u>)
- Early Childhood Studies/Plans (E.g. <u>NWCCOG's Regional Assessment of Child Care Industry 2021</u>)



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#### State Departmental and Other Data:

- Housing <u>Colorado Division of Housing Data</u>
- Public Health and Environment <u>CDPHE Data</u>
- Department of Health Care Policy and Financing <u>HCPF Publications</u>
- Education CDE Data
- Human Services <u>CDHS Data</u>
- Transportation <u>CDOT Library</u>
- Workforce <u>Colorado Talent Dashboard</u>
- Youth
  - Colorado Department of Early Childhood <u>Reports and Data</u> Colorado Children's Campaigns <u>Kids Count in Colorado 2022</u>
- Broadband Colorado Broadband Office's <u>Data and Mapping Hub</u>



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#### Studies, Plans, and Standards:

- Energy <u>Colorado Energy Office's Pathway to Energy Affordability in Colorado -</u> <u>January 2022</u>
- Self-Sufficiency Standard <u>Colorado Center for Law and Policy Self-Sufficiency</u> Standard for Colorado 2022
- Living Wages MIT Living Wage Calculator
- Homelessness MDHI's State of Homelessness Report 2022-2023
- Health Colorado Health Institute's Colorado Health Access Survey 2021
- Education Colorado Department of Education Strategic Plan Updated 2023
- Broadband Colorado Broadband Roadmap

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# **Community Resource Mapping and Analysis**

- Gaps
- Agencies w/Similar
- Missions as Opp
- Threatened Resources Opp
- Theory of Change
  - Resources/<u>Asset</u>
     <u>Mapping</u>
  - Colorado Center for Law and Policy's <u>Human Services Gap</u> <u>Map</u>

Program	Employment	Education (High)	Education (Middle)	Education (Elementary)	Education (early childnood)	Income Management	Housing	Emergency Services	Nutrition	Unkages	Self- aufficiency	Health
Dollars for Scholars		64										
Power Hours			586	587								
Summer Power Hours			171	171								
Success et six				302								
Great Start				132								
Magic But				320								
First Notes				136								
Anti-bullying			46	-								
GIrl PowHER			90									_
Celebrate the Best			600	600								-
KIRSTRONG			-	-					1173			_
COPA Edwards		346	346	346								_
Sowing Seeds			316	ana					1038			_
SOME OF SECUL		72							2000			_
			589	1536								
June creek				1000	34							
IIP					89							
Head Start					69							
CPP or ECARE					57							
Consultations					- 47					950		_
FLTI										800	23	
incredible years			_		80							_
Increasine years					80							1500
									_	_		75
												13
			l .						l	l		40
												990
												145
Freedom Ranch Safehouse								622				
Youth Advocacy Division								2300				
Self-sufficiency initiative											31	
								1500				
								2500				
Emergency Transportation								59		l		l
and transient help												
Food Pentry									5610			
Prescriptions								29				
Utilities							259					
Rent Assistance							110		_			
										_		_
Food Assistance									8100			_
Child support services								685				_
Childcare auditance								80	_			
Medicald												5831
Health Assistance Mittplace												1653
Colorado Works	33											
Energy Assistance								128				
								15				
								1800				
Active Parenting of Teens		50										
Dinner and dialog		170										
Youth leaders council		25										
Project To No Drug Abuse												150
		421	421	421								
		585										
		1166	1166	1166								
		11										
WyldLife			50									
Young Life Camp		108										
Young Life		185										
Total Line		180										



# Analyzation of the Inclusion, Diversity, Equity, and Accessibility

- <u>Empowerment Scores</u>
- Internal svc data, demographic data for populations services
- Gathering input from populations for surveys, etc.
- Accessibility
- Other External Resources:
  - Colorado Equity Alliance Tools and Resources
  - Colorado Department of Personnel and Administration's Equity,
     Diversity, and Inclusion Webpage
  - Other and Belonging Institute
  - National Community Action Partnership Racial Equity
  - NASCSP's How to Use Data tHo Identify Inequities Video



# **Analyzation of the Assessment**

Raw data is not information. It has to be analyzed before it can be useful.

A number of pressing issues/needs in the community have been identified, and now you need to understand what the data is telling you.

#### What are the Causes and Conditions of Poverty?

What is your past customer demographic profile? What is the demographic profile of those experiencing poverty in the community overall? What is the profile of the community and its assets?

What are the most important issues for the agency to address? What are the resources available?

#### Some Analyzation Techniques:

- Five Whys: The "five whys" can help in determining the root cause of a problem and ensure that the problem itself is identified and you are not just observing a symptom of something deeper.
- Force Field Analysis: In the Force Field Analysis, you identify the forces in the community that will have an impact on the issues that have been identified, noting both promoting forces and restraining forces at work, and then providing consideration to what would have to change for positive outcomes.
- Trend Analysis: Consider if there are any emerging trends that may have impact on the identified problem or on resources. Is there a newly identified demographic that needs to be considered? Are additional resources expected or a reduction of resources?



# **Communicating the Results of the Assessment**

- The assessment report is shared with the community and agency stakeholders to ensure that the results are shared with partner organizations, other sectors, and the community at large.
- The report can be issued a number of ways.
  - The agency website
  - Posted on the agency's Facebook page
  - Electronic reports are emailed
  - Printed copies are distributed
  - Other social media distribution/ press release
- Peer Review of Output
- Assessment not Compilation
- Key Audiences
- Create Specialized Products
- Ending the Report and Turning Assessment into Action



# **Needs Assessment to Community Action Plan**

Community Action Plans must clearly demonstrate the manner in which the eligible entity determined the need and how the agency will account for CSBG funds.

- The CAP is outcome-based, anti-poverty focused, and ties directly to the community assessment (Standard 4.2)
  - It generally covers 3-years (Standard 3.1)
  - Is living document/process encompassed in ROMA Cycle
  - Can be based off of the agency/program ROMA Logic Model
  - Should contain "Linkages" and other "Leveraged" resources



# Results Oriented Management & Accountability (ROMA) Virtual and In-Person Trainings

Introduction to ROMA Trainings can be conducted via in-person full day trainings or virtually through a three part series of 3-hour webinars.

ROMA for Boards/Committees Training Available Virtual or In-Person. Contact the CCAA for more information.

Upcoming Three-Part Trainings
April Virtual ROMA Training

Day 1 - April 12, 2023 9 a.m. - 12 p.m.

Day 2 - April 19, 2023 9 a.m. - 12 p.m.

Day 3 - April 26, 2023 9 a.m. - 12 p.m.

Upcoming Three-Part Trainings
June Virtual ROMA Training

Day 1 - June 7, 2023 9 a.m. - 12 p.m.

Day 2 - June 14, 2023 9 a.m. - 12 p.m.

Day 3 - June 21, 2023 9 a.m. - 12 p.m.

# Introduction to Results Oriented Management and Accountability (ROMA) Trainings

Schedule one in your community today!

More information/register: <a href="https://www.coloradocommunityaction.org/roma.html">https://www.coloradocommunityaction.org/roma.html</a>

# 2023 Colorado Community Action Regional Forums BEING SCHEDULED NOW!

2023 Colorado Community Action Regional Forums Locations (subject to change)

Castle Rock – TBD

Limon – TBD

Durango – TBD

Walsenburg – TBD

Westminster – TBD

Frisco – TBD

Lamar – TBD

Grand Junction – TBD

Craig – TBD

Ft. Morgan – TBD

This training and networking opportunity is **FREE** and open to the public! Lunch is included with registration. Register Will Open Soon!

Tentative program includes moving from a Needs Assessment to Action Planning and Implementing Community Level Initiatives around Theory of Change. Come discuss anti-poverty and economic security issues relevant to your community!



#### We will answer the following questions:

- What does your data tell you?
- What are your Need Statements?
- What are possible Outcomes?
- What are possible Services and Strategies?
- What should be your Action Plan?
- How will you measure success?





# **QUESTIONS**







#### CO Department of Local Affairs (DOLA)

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